

February 2025

# Freetrailer Investor Presentation

**Driving growth with scalable technology and market expansion** 



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# Important notice

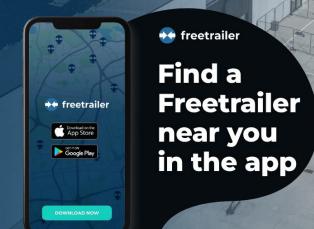
- This presentation may contain forward-looking statements based on current expectations. Actual results could differ due to risks, uncertainties, and changes in market conditions.
- Freetrailer Group A/S is under no obligation to update these forward-looking statements.
- Data presented is based on information available as of September 30, 2024 (Q1 24/25) and December 31, 2024 (announcement 2. January 2025).



Freetrailer is no longer just a trailer rental company...

We are transforming into a scalable platform business

Europe's largest mobility platform for trailer and cargo bike rentals.





# 1,445,027

The number of shared Freetrailers over the past 12 months (+36.7%)







## Børsen Gazelle

Similarly, we received the Gazelle Award in **Sweden** and **Norway** for the second year in a row, highlighting our ability to deliver profitable growth across multiple markets.





# Why the market needs Freetrailer



**Traditional rentals**: Expensive, inconvenient, outdated



**Competitors:** Lacking scalability and user base



Freetrailer has a proven model with +500,000 annual unique users. Freetrailer leads the market.

We are a digital self-service solution like UBER. Were competitors live in an analogy world.



## Our focus for growth

- Al and automation Improving customer service, optimizing trailer maintenance, and personalizing marketing for better efficiency.
- New revenue streams Launching in-app advertising for our partners by June 2025.
- **B2B Solution -** Making it easy for tradesmen and professionals to rent a trailer

- Strategic partnerships in new markets
   Expanding in the Netherlands
   with Rataplan (40 locations) and
   IKEA Delft Concept Store.
- Pricing model optimization –
  Introducing a 4-hour free rental
  period in Denmark to improve
  trailer rotation and partner returns.
- ▶**♦** Data and Sales driven



## **About Freetrailer**

#### Who we are

Europe's largest mobility platform for trailer and cargo bike rentals, established in 2004.

#### What we do

We offer a 100% self-service, app-driven rental experience while generating revenue through partnerships, with over 165 brands at more than 1,295 locations and **1.38 million users annually**.



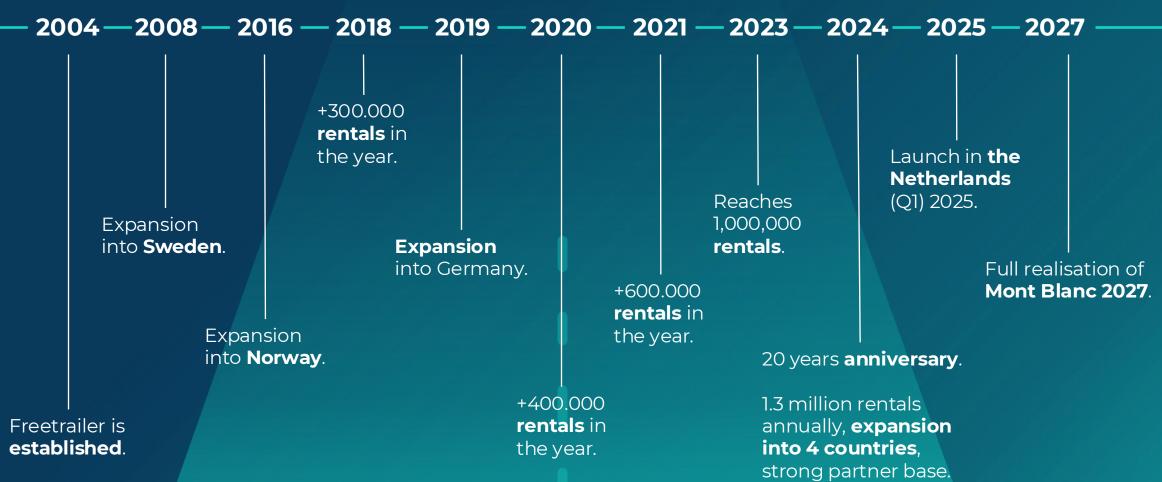
We enable everyone to move anything for free, in a sustainable and easy way.

#### **Vision**

We dream of a sustainable world united by the joy of sharing resources.



# **Key milestones**





# Freetrailer is a full-service company

We manage the entire process, so our partners don't have to.



End-to-End Service

Freetrailer handles
everything from installation,
maintenance, and logistics
to customer service and
technical support.



**Seamless** integration

Our platform integrates easily with partner locations, requiring minimal effort or resources from our partners.



**Operational** responsibility

We take full responsibility for ensuring the trailers are available, maintained, and ready for customers.



Data-Driven insights

Partners receive detailed reports and insights into rental performance and customer engagement.



# A unique, value-driven business model

Freetrailer offers a scalable platform that creates value through free trailer rentals, while unlocking new revenue streams.



Free trailer rentals

Our model attracts customers by offering free, on-demand access to trailers.



Driving traffic and engagement

Partners gain increased foot traffic and online traffic through Freetrailer's large user base, boosting customer retention both in-store and online.



Mobile advertising platform

Trailers serve as mobile billboards, offering unique outdoor advertising opportunities.



Enhanced customer experience

Freetrailer provides an added service that builds customer loyalty, driving repeat usage and engagement.



# **Happy** customer – happy partner

**78**NPS



Freetrailer signals exceptional customer loyalty and satisfaction.

37
PERCENT



... of our customers are visiting the store when picking up or returning a Freetrailer.\* 288 EURO



... is the average customer basket size and shows strong engagement in shopping.\*

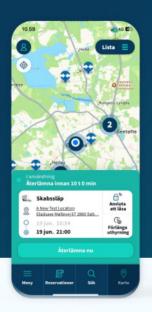


## How Freetrailer works for consumers





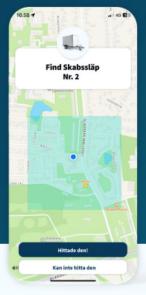
 Users easily reserve trailers through the Freetrailer App.



## Pick

#### Pick Up via App

Use the app's selfservice feature to unlock trailers at partner locations.





#### Return via App

Customers rent trailers and return them when done. First periode always for free.



#### **Partners Benefit**

Partners provide value to customers and drive foot traffic to stores.





private

trailers





Active Freetrailer locations

197

# Mature markets fueling our expansion

Freetrailer's core markets, driving stable cash flow and high rental volumes. The steady performance supports Freetrailer's expansion into **Germany** and **the Netherlands**.

#### **Key metrics**

89% rental frequency, 704,164 rentals

4 76% rental frequency, 512,626 rentals

74% rental frequency, 197,907 rentals

43% rental frequency, 30,278 rentals





# **Key partnerships driving growth**

Freetrailer collaborates with **+165 brands** across **+1,300 locations**, including major partners. These partnerships provide both reach and credibility, helping us expand in established markets and unlock new ones.





## Freetrailer as Outdoor Media

**Additional business model**: We sell ad space on trailers in strategic locations, giving businesses local exposure without needing their own parking.

Outdoor advertising projected to reach 15.5 billion\* DKK in 2024.

>> 1,000 trailers are less than 0.07 pct of total Outdoor Market.

Pilot campaigns show strong effectiveness and demand.

New revenue stream is at an **early stage**; traditional partnerships remain core.

<sup>\*</sup> Note: Total estimate – Denmark, Sweden, Norway, Netherlands & Germany According to various sources, incl. Statista, IRM and Danske Medier, we estimate the outdoor market to make up DKK 15,5 billion in 2024 across our five markets.





Freetrailer Group

Financial performance & Key figures





# Highlights in Freetrailer Q2 2024/2025

(DKK 1,000)



Net revenue **61,598.7** 28,351.9 2



14,361.9<sup>11</sup> 3,645.7<sup>22</sup>



Profit before tax **12,951.8**710
2,948.9
92



39,143.9



Rentals in the last 12 months

1,445,027

Growth: 36.9%



Number of rental products as of 31 December

5,225

YTD growth: 7.4%

#### **Expectation:**

+5.700 trailers summer 2025





# 38 pct Growth in partners last 12 months





# Key figures for rentals

Nu	mber of renta 31-12-2024	al products* 30-06-2024	Number of Q2 24/25	rentals* Q2 23/24	Utilisatio Q2 24/25	on rate* Q2 23/24
Denmark	2,183	2,150	166,083	139,219	83.3%	75.1%
Sweden	2,002	1,792	113,348	95,538	63.3%	66.6%
Norway	791	740	46,826	30,981	65.1%	58.2%
Germany	249	185	8,759	6,703	42.8%	43.9%
In total	5,225	4,867	335,016	272,441	71.2%	68.6%

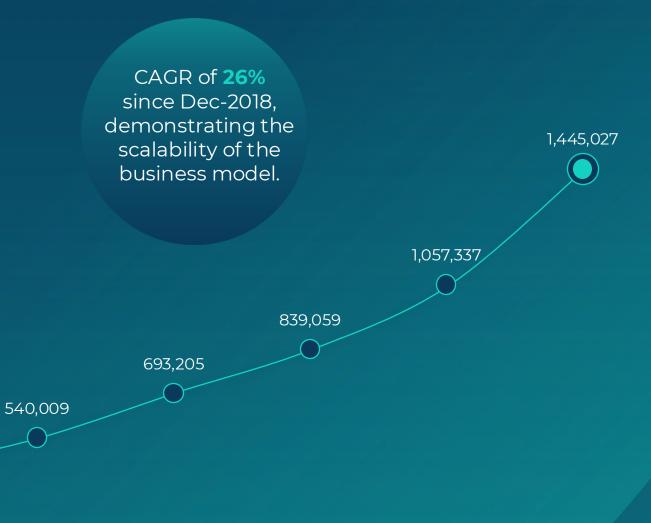
<sup>\*</sup>Includes all products



# Development in the number of rentals 2018 to 2024

360,051

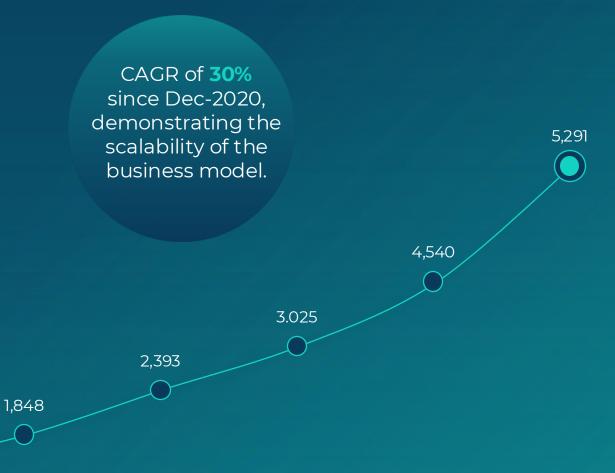
434.399



2018-12 2019-12 2020-12 2021-12 2022-12 2023-12 2024-12



# Development in the number of trailers 2018 to 2024



2020-12 2021-12 2022-12 2023-12 2024-12

#### **++** freetrailer

(DKK MILLION)

# **Quarterly revenue**







30.2

11%

89%

2017/2018

(DKK)

### Revenue stream

34.7

10%

90%

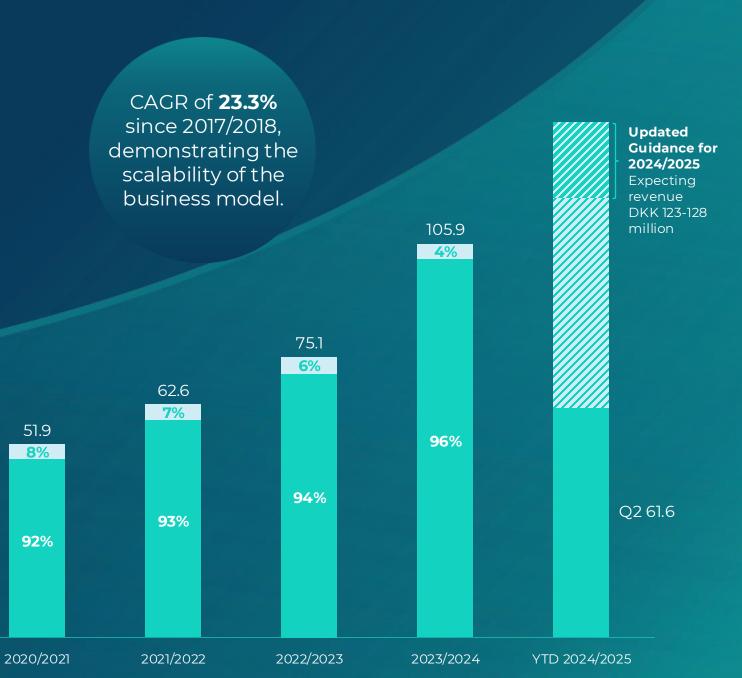
2018/2019

Customer & partner driven revenue Others revenue

40.8 9%

91%

2019/2020





(DKK MILLION)

# Financial performance over the years



2017/2018 2018/2019 2019/2020 2020/2021 2021/2022 2022/2023 2023/2024 YTD 2024/2025





2017/2018

2018/2019

2019/2020

2020/2021

2021/2022

2022/2023

2023/2024

YTD 2024/2025



# Financial performance over the years

**EBITDA** margin





2017/2018

2018/2019

2019/2020



2021/2022

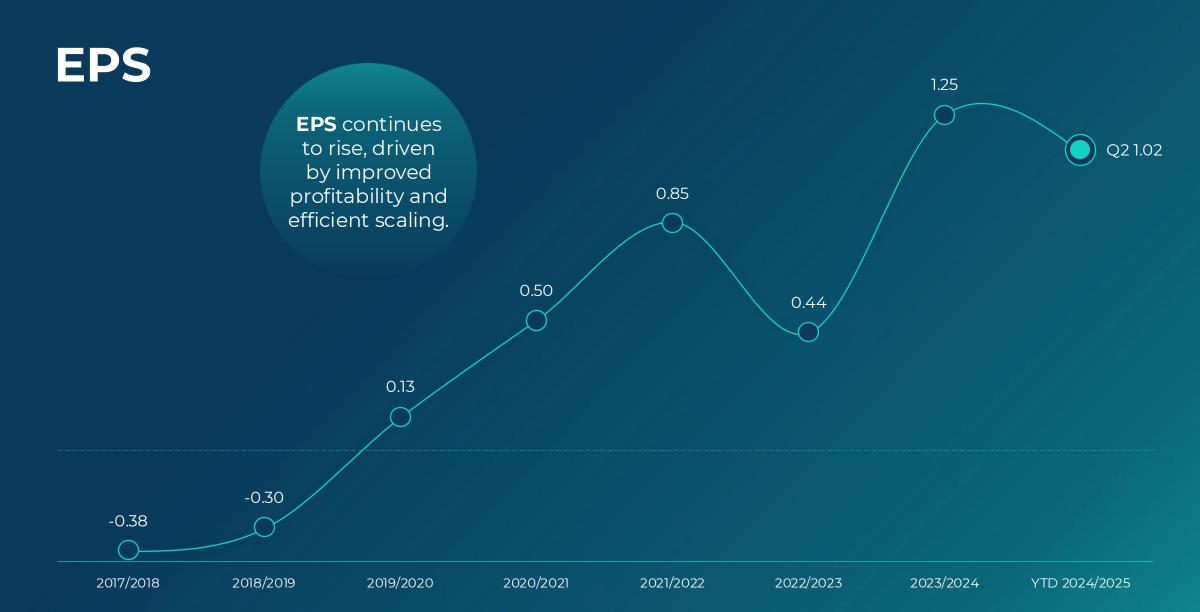
2022/2023

2023/2024

YTD 2024/2025

2020/2021







# Goals and Objectives for 2024/2025



Revenue

DKK 123-128 mio.) (DKK 118-128 mio.)



**EBITDA** 

DKK 23-28 mio. (DKK 20-24 mio.)





# **Strategy 2024-2027**

#### The Mont Blanc 2027 strategy

strengthens our position as the market leader in mobility IT platforms across Europe for trailer and e-bike rentals, while driving long-term, sustainable growth.

We aim to achieve significant market share and profitability by 2027 through Mont Blanc strategy



# 3 strategic pillars: Key growth drivers

# Marketing and Sales

Increase brand visibility and expand into new markets, focusing on driving revenue growth in high-potential regions.

# ONE Team culture

Foster a **high-performance team** across all markets to
drive faster execution and
market responsiveness.

#### IT platform

Invest in technology to improve **scalability** and **efficiency**.





# New HQ – One Team





# Freetrailer's transformation: from Trailers to Tech

Freetrailer is no longer just a rental business – we are a **scalable**, **data-driven platform**:

- 1. Platform business Seamless self-service & partner integration
- 2. Data & BI Smarter decisions through insights
- **3. Machine learning** Automated optimisation
- **4. Tech-driven** Innovation fuels growth
- **5. Scalable** Built for expansion

**2025: The Year of AI** – Driving efficiency, automation, and new revenue streams.













# Accelerating the IT Team

Since the beginning of 2024, we've focused on scaling our IT team to able to support Freetrailer's future ambitions.



Ongoing team expansion, more senior resources



Introduction of agile working method, clear scope for releases



Close collaboration with the rest of Freetrailer

#### Goal

Stable, scalable platform

Faster, focused releases

Team size of ~15



### What This Enables Us To Do

The successful release of the new Freetrailer app was just the beginning.

#### **Already Done**



New App with modernized user journey



Secure account system that remembers the user's info and payment methods



1<sup>st</sup> phase of new admin system



Foundation of new platform, making future changes easier

#### **Releasing Soon**



Support for The Netherlands



Swish payments in Sweden



iDEAL payments in The Netherlands



New web booking with modernized user journey

#### **Next Up**

- B2B support
- Vipps payments in Norway
- In-app partner advertisements
- Customized marketing communication
- Core platform improvements



440,000 verified users in the app

Since the launch of our new app in June, until the end of December, we have over 440,000 verified users. An app that has taken a quantum leap in security and 440.649 user experience. On average, users borrow a trailer 2.5 times a year. 402,421 358.655 305,598 225,570 142.458 36,728



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### **Our Board**



Thomas Zeihlund
Chairman

Over 25 years of experience in leadership, strategy, and finance, guiding Freetrailer's long-term growth.



Jesper Lohmann
Board member

Investor and co-founder of Dico, bringing expertise in financial strategies and market growth.



Mikael Bartroff
Board member

Entrepreneur with a focus on sustainable business practices and value creation.



**Charlotte Bender** 

Board member

CFO with extensive expertise in balancing growth and financial responsibility, contributing to Freetrailer's strong financial performance.



Anders Birk
Board member

Experienced in scaling online businesses and driving strategic growth.



# Our management



Nicolai Frisch



Martin Damm



Sara Lyngsøe



**Lasse Ott Kartin** 



# **Opportunity**

Proven track record: Consistent revenue and EBITDA growth, solid performance in mature markets, strong customer loyalty (NPS 81), and proven scalability.

**High growth potential:** Expansion in Germany and the Netherlands.

**New revenue stream:** Outdoor media adds a high-growth, scalable revenue stream that complements the core business.

**Strategic execution:** The Mont Blanc 2027 strategy provides a clear roadmap for further growth and profitability, positioning Freetrailer as a market leader in mobility and outdoor advertising.

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Q&A